CORPORATION OF THE TOWNSHIP OF RYERSON

REGULAR MEETING AGENDA

July 9, 2024 AT 6:00 P.M.

THIS WILL BE A HYBRID IN-PERSON/ELECTRONIC MEETING via ZOOM

Members of the Public must register with the Ryerson Township Clerk's Office prior to the meeting for meeting access and availability of limited in-person seating.

Members of the Public are not permitted in a Closed meeting.

To Members of the Public: If you have trouble with your connection during the meeting, you may notify the Host by e-mail at: treasurer@ryersontownship.ca

Meeting will be recorded.

The Municipal Council of the Township of Ryerson recognizes that we are on the traditional territory of the Anishinaabe Peoples, in the Robinson-Huron and Williams Treaties areas. We wish to acknowledge the long history of First Nations and Métis Peoples in Ontario and show respect to the neighbouring indigenous communities.

Note: (**R**) denotes resolution

1. CALL TO ORDER:

- 1.1 Attendance:
- 1.2 Announcement: This meeting is being recorded.
- 1.3 Motion to adopt the agenda as presented. (R)

2. ADOPTION OF MINUTES:

- 2.1 Adoption of minutes from the public meeting on June 25, 2024, and the regular meeting on June 25, 2024. (**R**)
- 3. **DECLARATION OF PECUNIARY INTEREST:** None
- 4. **DELEGATIONS AND PRESENTATION:** None
- 5. REPORTS:
 - 5.1 **PUBLIC WORKS**: May/June Roads Report
 - 5.2 **FIRE DEPARTMENT:** Report

5.3 CAO/TREASURER: Yard Sale Report, Q2 Budget Variance Report.

6. COMMUNICATION ITEMS:

6.1 Almaguin Highlands Health Centre: Statement of Work. (R)

6.2 General Information:

- April 2024 Library Meeting Minutes.
- Burk's Falls Resolution for NOHFC Grant Application.

7. CLOSED MEETING

7.1 That we move to a closed session at _______, pursuant to the Municipal Act 2001, c. 25, Section 239 (2) (d) as the subject matter being considered is regarding labour relations or employee negotiation. The general nature of the closed meeting is to discuss HR matters.

And; pursuant to the Municipal Act 2001, c. 25, Section 239 (2) (d) as the subject matter being considered is regarding labour relations or employee negotiations; The general nature of the closed meeting is to discuss HR matters. (**R**)

8. CONFIRMING BY-LAW:

8.1 To Confirm the meetings of Council. (**R**)

9. <u>IMPORTANT DATES:</u>

- August 13, 2024, Regular Meeting 6:00 p.m.
- August 26, 2024, Tri-Council Meeting 7:00 p.m.
- August 25, 2024, Hazmat Day

10. ADJOURNMENT:

CORPORATION OF THE TOWNSHIP OF RYERSON LIST OF PROPOSED RESOLUTIONS

FOR COUNCIL MEETING: July 9, 2024 AT 6:00 P.M.

Item # 1.3 on Agenda Moved by Councillor Miller, Seconded by Councillor Robertson, Be it resolved that Ryerson Township Council adopt the July 9, 2024 agenda as circulated. **Item # 2.1 on Agenda** Moved by Councillor Patterson, Seconded by Councillor Abbott, Be it resolved that the minutes from the public meeting on June 25, 2024 and the regular meeting on June 25, 2024 be adopted as circulated. **Item # 6.1 on Agenda** Moved by Councillor Abbott, Seconded by Councillor Miller, Be it resolved that the Township of Ryerson receives the request from the Almaguin Highlands Health Council for a donation towards the *Strategic Road Map Project* and authorizes a payment of \$_____ towards the project. Item # 7.1 on Agenda Moved by Councillor Robertson, Seconded by Councillor Patterson, That we move to a closed session at ______, pursuant to the Municipal Act 2001, c. 25, Section 239 (2) (d) as the subject matter being considered is regarding labour relations or employee negotiation. The general nature of the closed meeting is to discuss HR matters. And; pursuant to the Municipal Act 2001, c. 25, Section 239 (2) (d) as the subject matter being considered is regarding labour relations or employee negotiations; The general nature of the closed meeting is to discuss HR matters. Item #8.1 on Agenda Moved by Councillor Miller, Seconded by Councillor Robertson, Be it resolved that leave be given to introduce a Bill # ____-24, being a By-law to confirm the meetings of Council and further; That By-Law # -24 be read a First, Second, and Third time, Signed and the Seal of the Corporation affixed thereto and finally passed in Council this 9th day of July 2024. Item # 10 on Agenda Moved by Councillor Miller, Seconded by Councillor Patterson, Be it resolved that we do now adjourn at _____. The next regular meeting August 13, 2024 at 6:00 p.m.

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CORPORATION OF THE TOWNSHIP OF RYERSON

REGULAR COUNCIL MEETING

MINUTES

June 25, 2024 AT 6:00 P.M.

The regular meeting of Council of the Corporation of the Township of Ryerson was held **June 25, 2024** at 6:00 p.m. This was a hybrid meeting combining in person, electronic meeting via Zoom and phone.

1. CALL TO ORDER

Mayor George Sterling called the meeting to order at 6:00 p.m.

Attendance was announced, and it was noted that the meeting is being recorded.

Council members attending in person electronically: Mayor Sterling, Councillors: Abbott, Miller, and Robertson.

Regrets: Councillor Patterson.

Staff in attendance: Brayden Robinson and Nancy Field.

Public attending in person or electronically: Judy Ransome, Nieves Guijarro and Roman Kacynski.

Notice of this meeting was posted on the website.

2. ADOPTION OF AGENDA

R-103- 24 Moved by Councillor Miller, Seconded by Councillor Abbott,

Be it resolved that Ryerson Township Council adopt the June 25, 2024, agenda as circulated.

(Carried)

3. ADOPTION OF MINUTES

R-104- 24 Moved by Councillor Miller, Seconded by Councillor Robertson,

Be it resolved that the minutes from the Tri-Council meeting on May 27, 2024 and the regular meeting on May 28, 2024 be adopted as circulated.

(Carried)

4. **DECLARATION OF PECUNIARY INTEREST:** None noted.

5. REPORTS:

CLERK: Nancy provided Council with the draft 2024 newsletter that will be going out with the next tax bill. No changes were brought forward by Council.

CAO/TREASURER: Brayden provided Council with the Conservation and Demand plan and a By-law to enter into a Municipal Funding Agreement with AMO. Resolutions noted below.

R-105-24 Moved by Councillor Abbott, Seconded by Councillor Robertson,

Be it resolved that Ryerson Township Council adopt the Conservation and Demand Management Plan dated July 1, 2024.

(Carried)

R-106-24 Moved by Councillor Miller, Seconded by Councillor Abbott,

Be it resolved that leave be given to introduce a Bill # 37-24, being a By-law to Authorize An Agreement with the Association of Municipalities for the Canada Community-Building Fund; That By-Law # 37-24 be read a First, Second, and Third time, Signed and the Seal of the Corporation affixed thereto and finally passed in Council this 25th day of June, 2024.

(Carried)

6. **COMMUNICATION ITEMS**

R-107-24 Moved by Councillor Abbott, Seconded by Councillor Robertson,

Be it resolved that Ryerson Township Council approve a Special Permit Exemption from Noise By-Law 14-22 for the Harvest Festival as follows:

- -Friday September 13, 2024, from 8 pm-4:30 am
- -Saturday September 14, 2024, from 2 pm-6 am
- -Sunday September 15, 2024, from 1 pm-7 pm (as per usual)
- -Sunday September 15, 2024, from 10 pm-2 am (ambient music similar to 2023)
- -Monday September 16, 2024, from 7 am-6 pm (ambient music similar to 2023)

And that proof of insurance up to 5 million dollars naming the Township of Ryerson as additional insured be provided prior to the event.

(Carried)

R-108-23 Moved by Councillor Miller, Seconded by Councillor Robertson,

Be it resolved that Ryerson Township Council donate \$500.00 to Keira McGregor to help with the cost of attending the Dance World Cup in Prague, Czech Republic. (Carried)

Council had some discussions regarding the community bus proposal from Almaguin Community Economic Development (ACED). Resolution noted below.

R-109-24 Moved by Councillor Abbott, Seconded by Councillor Miller,

WHEREAS Ryerson Township has received and reviewed the 2024 Almaguin Community Bus Activities Report and supporting information;

AND WHEREAS Ryerson Township recognizes the need for public transportation has been identified in various strategic guidance documents, such as the 2018 Almaguin Highlands Regional Economic Development Strategic Plan;

NOW THEREFORE BE IT RESOLVED that Ryerson Township declares their support in principle for the development of a limited-service community bus pilot program to service multiple communities in the Almaguin Highlands Region. (Carried)

R-110-24 Moved by Councillor Miller, Seconded by Councillor Abbott,

Be it resolved that Ryerson Township Council appoint <u>Dan Robertson</u> to be a member of the Regional Fire Services Committee.

(Carried)

General Information Items Received:

- -Council received the May meeting minutes from the Historical Society.
- -Council received the June meeting minutes from the Historical Society.
- -Council received the May permit report from the Joint Building Committee
- -Council received the waste report for June.
- -Council received Armour Townships resolution supporting the NOHFC grant application.
- -Council received the April minutes from the Regional Fire Services Committee.
- -Council received the Almaguin Community Economic Development (ACED) letter of support for the New Rural Immigration Pilot Program.

7. CLOSED MEETING

R-111-24 Moved by Councillor Abbott, Seconded by Councillor Miller,

That we move to a closed session at 6:33 p.m., pursuant to the Municipal Act 2001, c. 25, Section 239 (2) (c) as the subject matter being considered is regarding a proposed or pending acquisition or disposition of land by the municipality or local board. The general nature of the closed meeting is to discuss potential land acquisition affecting the Municipality.

(Carried)

8. CONFIRMING BY-LAW

R-112-24 Moved by Councillor Abbott, Seconded by Councillor Miller,

Be it resolved that leave be given to introduce a Bill # 38-24, being a By-law to confirm the meetings of Council and further; That By-Law # 38-24 be read a First, Second, and Third time, Signed and the Seal of the Corporation affixed thereto and finally passed in Council this 25th day of June 2024.

(Carried)

10. ADJOURNMENT:

R-113-24 Moved by Councillor Miller, Seconded by Councillor Abbott,

Be it resolved that we do now adjourn at 7:09 p.m. The next regular meeting July 9, 2024 at 6:00 p.m.

(Carried)		
	MAYOR	
	CLERK	

CORPORATION OF THE TOWNSHIP OF RYERSON COMMITTEE OF ADJUSTMENT

MINUTES

PUBLIC MEETING

MINOR VARIANCE - Gloria Briden

Concession 13, Part Lot 15 Parts 8, 9, 10 Lakeview Drive and Jeffery Road Ryerson Township.

June 25, 2024

Ryerson Township Committee of Adjustment held a public meeting Tuesday June 25, 2024 at 5:30 p.m., at the municipal office, to hear application A1/24 for a Minor Variance made by Gloria Briden.

Committee members present: George Sterling, Beverly Abbott, and Dan Robinson.

Regrets: Glenn Miller and Delynne Patterson.

Staff Present: Nancy Field, Clerk and Brayden Robinson, CAO/Treasurer.

Public in attendance in person or electronically: John Gallagher and Judy Ransome.

Declarations of conflict of interest: None declared.

The purpose of the application was to seek exemption from By-Law #56-14, Section 4.1 0 Zone Provisions, to permit a reduction in the minimum exterior side yard setback from the required 30 metres to 15 metres to permit a proposed future dwelling to be constructed on an existing undersized lot.

Notice of this public meeting was given by prepaid first class mail on June 14, 2024 to every owner of land within 60 meters of the above noted property, the Secretary of the Southeast Parry Sound District Planning Board, the property owner and notice was posted on the property.

No written submissions were received.

The Committee of Adjustment decided to grant the minor variance as per the reasons noted on the Notice of Decision.

The meeting adjourned at 5:48 p.m.

MAYOR		
CLERK	 	

TOWNSHIP TO THE RYERSON	Staff Report
To:	Ryerson Township Council
From:	Fred Schmeltz Roads Supervisor
Date of Meeting:	July 9, 2024
Report Title:	Monthly Update
Report Date:	June 19, 2024

Purpose/Background:

May/June Update

May and June consisted mainly of prepping our roads for calcium. Our first load of calcium was applied May 15th and the last was applied June 19th. Six loads in total we applied throughout the township. During the calcium applications a driver accidently loaded the wrong product (20% instead of 35%). The supplier sent us a second load to compensate for the mix up free of charge.

In late May we applied some gravel to Pegg's Mountain Road to prep for the upcoming surface treatment planned for July. We have not applied calcium to portions of Pegg's Mountain Road as it will be resurfaced within a few weeks.

June 6th a tractor-trailer tried to drive through the seasonal portion of Madill Road and got stuck part way through. The Roads Department has asked the Treasurer to invoice the company for the cost of the repairs and traffic control.

Brushing operations are ongoing with a focus on Midlothian Road and Royston Road.

Our new snowplow unit was sent to North Bay for minor warrantee work. The issues involved a rain sensor for the wipers and an intermittent ABS light. Additionally, when the truck was built screws were installed in the inner fender that pushed up into the fiberglass hood too far and created "small bumps" in the gel coat. As it was manufacturers defect, we had the hood removed, some body work done and repainted. All items were covered at no cost to the Township.

TOWNSHIP TOWNSHIP	Fire Chief's Report			
То:	Council			
From:	Joe Readman, Fire Chief			
Date of Meeting:	July 9,2024			
Report Title:	Quarterly report			
Report Date:	July 2, 2024			

Calls this year to date: 88

General:

It's been a busy first three months, but the officers, firefighters and office staff have been a great support!

We had an issue with the new pumper which involved sending it back to the manufacturer for a three-day period. It was discovered a short circuit had occurred due to a wire harness not completely being seated and under spray getting in causing the problem. We have had no further issues since.

New recruiting pamphlets have been created and will be available at each municipal office and at pub-ed event moving forward.

Prevention One, had serious mechanical problems and was taken out of service. The new Car One has been put into service and is filling that gap. 210 is now being used for prevention activities.

All safeties are now completed on all the apparatus for this year. As of August 1, 2024, the MTO will be changing the requirements for annual safeties. We are working with our mechanic to accurately budget for next year, there will be added costs.

All members were FIT tested for SCBA and N94 masks. Fit testing is a mandated way to ensure each member is sized appropriately to the masks they wear.

Training:

We were fortunate that Magnetawan was successful in securing the Live Fire Training Unit (MLFTU) May 11-May15, during which we were able to get all our new recruits through for their required sign offs for certification. As well, many other members attended for a refresher of skills.

June 1, we had an Academic Standards and Evaluation Exam write were we had eight staff write ten exams.

June 22, was an Academic Standards and Evaluation Practical exam day, we had four staff attend and five exams completed.

We are continuing to work towards a live fire training building of our own. I should be able to provide a more complete update next report on that.

Upcoming:

July 13- Firefighter Challenge

July 20- Cecebe Waterways public education day

July 22- Annual Pump and Ladder testing

Aug 2- Sept 29- Hosting an Incident Safety Officer course

Aug 22-24- Attending a Resilient Minds, Train the Trainer course

O RYERSO	Staff Report
To:	Ryerson Township Council
From:	CAO/Treasurer Brayden Robinson
Date of Meeting:	July 9, 2024
Report Title:	2024 Yard Sale
Report Date:	July 3, 2024

Recommendation:

Received for information purposes.

Purpose/Background:

The annual Ryerson Township Yard Sale was held on Saturday June 22, 2024.

Due to poor weather, none of the twelve registered vendors ultimately attended the event. However, the food bank did set up their table to sell baked goods and the barbeque ran all morning for those from the public that still came out.

A total of \$188.75 in donations was collected from the barbeque and will be remitted to the food bank.

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		Α(S OF JUNE <u>3</u>0, 202	4	V
	A	В		U	V
1	Account #	ACCOUNT NAME	2024 BUDGET	2024 YTD (06/30)	NOTES
	DVEDSON ADA	l MINISTERED SERVICES			
_					
<u>3</u> 4	Fire Departme Revenue	nt 			
5	15-321	Fire Revenue - MVC	4,700	6,914	
6	15-321-01	Fire Rev - Inspections	500	215	
7	15-321-01	Fire Rev - Inspections	100	- 215	
8	15-321-02	Fire Rev - Miscellaneous	3,500	2,780	
10	15-321-05	Fire Rev - FC Shared Services	3,300		per shared service agreement with McMurrich-Monteith
12	15-321-03	Proceeds on Sale of Capital Assets	10,000	10,000	per strated service agreement with incidual for information
14	15-621 A	Fire Rev - Armour	589,905	294,952	
15	15-621 A 15-621 B	Fire Rev - Burk's Falls	352,660	176,330	
_	Subtotal - Fire		961,365	499,099	
17	Expenditures	Revenue	901,303	455,055	
18	16-202	Fire - Vehicle Expense	28,800	9,024	
19	16-202	Fire - Equip/Comm Repair	12,800	9,110	
20	16-203	Fire - Utilities	12,800	- 9,110	
21	16-204	Fire - Phone	-	-	
22	16-206	Fire - FPO Supplies	5,100	1,655	
23	16-208				
24	16-208	Fire - Outside Training Fire - WSIB	13,400 9,400	6,781	
				2,350	
25 26	16-210 16-211	Fire - Response Wages	95,000	110 520	
27	16-211 3	Wages & Empl Related Costs Accrued Sick Leave	217,900	119,530	
28	16-2113	Fire - Insurance	36,400	37,108	
29	16-212-1	Fire Loan Interest	3,733	2,152	
30	79-117	Fire Loan Principal	27,303	13,551	
31	16-213	·	4,000	1,398	
32	16-213	Fire - Bldg Repair/Maintenance Fire - Office Expense	18,600	9,266	
33	16-214	Fire - Air Stn Fill/Maintenance	1,000	190	
34	16-215	Fire- PPE	1,000	145	
35	16-217	Fire - New Equipment/Gear	43,500	7,491	
36	16-217	Fire - Miscellaneous	1,000	2,660	
37	16-219	Snow Removal	2,100	966	
38	16-219	Capital Purchase	719,400	745,051	
39	16-221	Fire - Recharge Fire Extinguishers	500	136	
40	16-223	Fire - Radio Licence	1,750	1,745	
41	16-224	Fire - Answering Service	1,350		
42	16-225	Fire - Legal	1,000	2,089	
43	16-226	Office Space Rental	3,242	1,621	
46	16-229	Fire - Audit & Accounting	4,100	350	
47	16-247	Smoke/CO Alarms	- 1,130	-	
48	16-248	Defib. / Medical Supplies	500	1,141	
51	79-107	To Be Recovered - Fire Sick Leave		-	
	Subtotal - Fire		1,251,878	975,509	
	Net Fire Cost to		290,513		Per approved 2024 budget
54					
_	Regional Fire T	raining			
56	15-630	RTO Rev Armour	8,220	3,990	
57	15-631	RTO Rev Burk's Falls	4,914	3,185	
<u> </u>		1	1,547	3,103	I .

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AS OF JUNE 30, 202 В ٧ Α 2024 YTD 2024 **ACCOUNT NAME NOTES** Account # **BUDGET** (06/30)58 15-632 RTO Rev Kearney 17,182 8,341 59 15-633 RTO Rev Magnetawan 17,182 8,341 60 15-634 **RTO Rev Perry** 17,182 8,341 RTO Rev McM/Monteith 61 15-635 17,182 8,341 Subtotal - RFC Revenue 81,862 40,539 62 RFC Expenditures 63 Regional Training Officer - Materials 64 16-285 85,908 43,550 Per approved 2024 budget 65 Net RTO Cost to Ryerson 4,046 3,011 66 Net Expenditures - Ryerson-administered Joint Services 294,559 92 479,421 **OPERATIONS** 93 General Levy 94 14-110 2,489,194 1,308,497 95 14-210 General Tax - Educ - English - Public 289,361 96 14-310 General Tax - Educ - English - Separate 8,836 97 14-410 General Tax - Educ - French - Public 374 98 14-510 General Tax - Educ - French - Separate 841 99 15-230 Payment in Lieu of Taxes - Provincial 1,925 455 100 18-911 Transfer to School Bd - English Public (289,361)(144,680)101 18-912 Transfer to School Bd - English Separate (8,836)(4,418)Transfer to School Bd - French Public 102 18-913 (374)(187)103 18-914 Transfer to School Bd - French Separate (841)(421)104 Net Taxation 2,491,119 1,159,246 105 106 15-310 General Government - Misc. Rev Admin fee for livestock, by-law Infractions 50 107 15-371 Tax Sales Admin Fee 3,100 1,245 108 15-381 Planning Zoning Severances 8,100 2,145 3-year average 109 15-402 Misc Government Grants 5,000 accessibility grant 110 15-502 Prov Grant Wildlife Compensation 800 =Expense account 16-256 111 9,300 15-503 Prov. Aggregate Resources Rev 3-year average 113 15-510 Provincial Government - OMPF 344,800 172,400 Per notification 15-511 **Provincial Offences** 2,600 3-year average Prisoner Transportation Credit 115 15-512 521 130 Per notification 116 15-513 Policing Detachment Revenue 500 525 Per notification 117 15-531 Road Revenue - Misc (Operating Rev) 600 623 3-year avg entrance permits- 2022 incl culvert sales 120 15-623 Rockwynn Docks 250 Ryerson maintaining for 2023-2024 121 15-720 Licenses & Permits 23,200 13,377 3-year average Assuming 17.2% of tax arrears collected in penalties and interest 15-750 Current Penalties & Interest 41,700 (2021-2023 average) 123 124 15-760 84,000 58,936 Investment Income 125 15-770 200 88 Landfill cards, records search, other misc charges Sales, Photocopies, etc. 100 250 126 15-771 Township Book 127 15-773 Cemetery Revenue 900 543 Interest on trust account 15-775 36,650 129 Transfer From Parkland Re: cost of arena capital repairs in 16-734 15-790 130 Transfer from Election Reserve 132 15-790 Transfer from Reserve - Cemetery 500 -\$500.00 to cover maintenance costs. 133 15-790 Transfer from Reserve - Roads 134 15-791 Transfer from Strongco Reserve reserve depleted as of 2021 **Subtotal Other Revenue** 562.871 270.260 136 Total Operating Revenue 3,053,990 1,429,506

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TOWNSHIP OF RYERSON 2024 BUDGET VARIANCE

	А	AS C	IF JUNE 30, 202	4 U	V
1	Account #	ACCOUNT NAME	2024 BUDGET	2024 YTD (06/30)	NOTES
137					
138	16-111	Council - Wages/Benefits	53,350	26,666	
139	16-112	Council - Insurance	1,388		actual allocation
140	16-114	Council - Expense	8,300	5,192	training, conference fees, courses
141	16-121	Gen Govt Wages/Benefits	332,400	155,490	
142	16-122	Gen Govt - Insurance	25,911	25,911	actual allocation
143	16-123	CGIS/Blue Sky	8,300	6,223	Current fee plus anticipated Q4 CPI increase
144	16-124	Gen Govt - Materials	40,300	16,352	staff training, office supplies, other misc
145	16-125	Gen Govt - Cont Serv	5,900	1,766	cleaning, mat rentals, garbage pickup
146	16-126	Health & Safety	-	-	
147		Accessibility	5,000	2,683	balance of accessibility grant
148	16-132	Memorial Donations	500	-	
149	16-128	Donations	5,500	873	
151	16-130	HR Services	5,000	-	miscellaneous HR support
152		Audit, Accounting & Clerk Assistance	23,700	1,709	Audit fees \$21,300; accounting fees \$2,000 + HST
153	16-133	Election Expense	200	-	Joint audit compliance committee
154	16-134	Transfer to Election Reserve	3,500	-	\$7.500 for any order of the standard 2000 and the standard 3000 an
155	16-135	Legal	17,500	1,141	\$7,500 for general legal advice plus \$2,000 per member of council for integrity commissioner
156	16-136	Tax W/O and Adjustments	-	-	
157	16-138	Assessment Services	29,572	14,786	Per levy notification.
158	16-139 A	Building Maintenance	4,000	503	Misc building repair, not capitalized
159	16-142	Information Technology	5,100	6,403	
161	16-150	Ontario Aggregate Resources Fee	1,350	-	Royalty on own-source aggregates
162	16-156	Bank Errors & Charges	1,600	788	AFT charges, maintenance fees, NSF cheque fees
163	79-102	To Be Recovered Employee Benefits	-	-	
\vdash	Subtotal - Gen	eral Government Operating Expenditures	578,371	267,874	
165					
166	16-231	By-Law Enforcement Officer - Wages	19,400	10,285	
167	16-234	By-Law Enforcement - Materials	2,500	487	
168	16-245	MNR Crown Land Protection	4,978	-	Per levy notification
169	16-246	Transfer to Fire Reserve	53,250		Savings towards new fire hall (\$53,250)
170 173	16-249 16-254	Policing Animal Control - Materials	160,794 500		Per levy notification Incl dog tags (230), East Parry Sound vet annual fee (250)
174	16-255	Animal Control - Materials Animal Control - Contracted Services	2,550	625	
175	16-256	Prov Wildlife Predation	800	- 023	= revenue account 15-502.
176	16-258	Transfer to JBC Reserve	7,488	-	
177	16-262	CodeRED Alert system	912	912	shared 50/50 with Burks Falls
180	16-265	Emergency Measures - Contract Service	500		Wages and training for CEMC
181		911 - Civic Addressing	1,600	463	<u> </u>
-		Protection Operating Expenditures	255,272	66,678	-
184				•	
185	16-451	Hazardous Waste Expense	3,550	3,918	ARI fees per draft budget + HWIN levy
186	16-460	Landfill/Recycling	137,100	60,883	Per 2024 budget, includes estimate of user fees
187	Subtotal Enviro	onmental Operating Expenditures	140,650	64,801	
188					
189	16-511	Almaguin Highlands Health Centre	5,000	1,000	
190	16-518	Health Unit	21,308	10,654	Per levy notification.

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	2024 BUDGET VARIANCE AS OF JUNE 30, 2024							
	Α	В В	T TONE 50, 202	4 U	V			
1	Account #	ACCOUNT NAME	2024 BUDGET	2024 YTD (06/30)	NOTES			
191	16-520	Land Ambulance	65,913	32 956	Per levy notification.			
193	16-554	Cemeteries - Materials	1,500	40	, c. iciy nodinodio			
194	16-555	Cemeteries - Contracted Services	5,190		Contract to be renewed			
_		h Services Operating Expenditures	98,911	44,650	Solitable to be remembed			
196	Subtotal ficult	Services Operating Expenditures	30,311	11,030				
197	16-618	Social and Family Services	88,852	22 213	Per levy notification.			
198	16-628	Eastholme - Operating	68,170		Per levy notification.			
		& Family Services Operating Expenditures	157,022	56,298	, c. iciy nodinodio			
200	Subtotal Social	Experiences operating Experiences	137,022	30,230				
202	16-714	Recreation - Parks - Materials	4,200	2 980	includes insurance allocation			
203	16-715	Recreation - Parks - Contracted Services	3,460	2,300	Contract to be renewed			
203			·		2023/2024 Ryerson responsible. 50% of hydro, contingency for			
204	16-716	Rockwynn Docks	750	1,711	repairs			
206	16-722	Recreation Committee Materials	-	-				
207	16-726	Recreation - Programs Materials	3,100	207	Enhanced fireworks show			
209	16-734	Recreation - Arena	158,120	79,060	Per approved 2024 budget			
211	16-754	Culture - Museum - Materials	3,650	2,239	Hydro, PCO, empty septic, insurance			
216	16-790	Transfer to Library Reserve	26,000	-				
217	16-795	Library	54,161	19,956	Per approved 2024 budget; additional 12,500 re: build			
218	Subtotal Recre	ation&Cultural Services Operating	253,441	106,153				
219								
220	16-816	External Planning Support	3,000	-				
223	16-858	Economic Development	5,000	5,000	Fixed annual contribution			
225	Subtotal Plann	ing Operating Expenditures	8,000	5,000				
226								
266	17-002	Contra Road Wages	-	(234,079)				
267	17-001	Total road wages	478,600		per calculation			
269	17-022	Installation of Culverts	11,800	-				
270	17-032	Install & Maintain Culverts Materials	2,000	(13)				
271	17-615	Bridge Appraisals	-	-	not required in 2024			
272	17-052	Grass Mowing Materials	4,550	-				
273	17-062	Brushing Maintenance Materials	250	177				
276		Beavers Materials	3,000	-				
277	17-102	Debris and Litter Pickup Materials	100	-				
278	17-152	Hardtop Patching Materials	3,400	3,715	3 loads of cold mix			
279	17-162	Sweeping Materials	2,200	2,038				
281	17-212	Grading & Scarifying Materials	2,500	2,115	set of summer blades			
282	17-222	Dust Layer - Purchase	72,200	55,687				
283	17-232	Dust Layer - Application Materials	200	306				
284	17-242	Gravel - Contract	48,600	-	1,500t granite; 1,500t A			
286	17-302	Snow Plowing & Removal Materials	5,500	1,261				
287	17-312	Purchase of Sand/Salt	48,600	-	101/T x 60T for salt			
288	17-322	Sanding & Salting Materials	1,000	-				
289	17-332	Culvert Thaw Materials	200	_				
291	17-349	Winter Lighting for Vehicles Materials	750	578				
292	17-350	Truck and Equipment Chains	2,500	-				
294	17-382	Signs Materials	4,000	306				
295	17-392	Training Materials	6,400	2,182				
296		Safety Equipment / Clothing	2,500	653				
-20	±, 555	lagrant Edarburgur / Clothing	2,500	000	<u>[</u>			

Page 4 of 6 7/3/2024

Page 16 of 32 TOWNSHIP OF RYERSON 2024 BUDGET VARIANCE

Account # ACCOUNT NAME 2024 BUDGET (06/30) NOTES 2024 17-432 Overhead Materials 68.000 55.868 229 17-433 Overhead Professional Fees 2.000 4.29 27-7-7-7-7-7-7-7-7-7-7-7-7-7-7-7-7-7-7-		AS OF JUNE 30, 2024						
Account # ACCOUNT NAME BUDGET (06/30) NOTES		A	В		U	V		
17-432 Overhead Professional Fees	1	Account #	ACCOUNT NAME			NOTES		
17-432 Overhead Professional Fees	297	17-432	Overhead Materials	68.000	55.868			
17-902 Purchase New/Replace Worn Tools					-			
17-462	-			 	429			
17-472 22 Pickup Materials 5,300 2,354 freet cent matericance	-					realigned in 2023		
17-475 19 Ford Pickup Parts and Repair	\vdash	_						
17-482	\vdash			 				
17-492 22 Freightliner Materials 6,800 5,186	-					2020 mended complom repairs		
17-504 2013 Grader Materials 34,600 7,175 10 1,752 2019 Backhoe/ICB Materials 1,2,600 8,564 3,560 1,593 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550 3,550				_				
17-522 2019 Backhoe/JCB Materials 12,600 1,593 off warranty in 2024; some DEF issues	-		-			10 naw tires		
17-532 2015 Excavator Materials 12,600 8,564 322 17-542 Float Materials 1,000 1.71 323 17-552 Small Equipment Materials 2,000 1,060 325 17-562 2014 Loader Materials 5,100 1,470 326 16-349 Fuel to be distributed 100,000 36,629 327 Subtotal Transportation Operating Expenditures 977,450 446,155 328 329 DEBT REPAYMENT	-							
17-542				 		on warranty in 2024, some DEF issues		
17-552 Small Equipment Materials 2,000 1,060 325 17-552 2014 Loader Materials 5,100 1,470 326 16-349 Fuel to be distributed 100,000 36,629 327 Subtotal Transportation Operating Expenditures 977,450 446,155 328	-			'				
17-562 2014 Loader Materials 5,100 1,470	-		110000000000000000000000000000000000000	-				
326 16-349 Fuel to be distributed 100,000 36,629								
327 Subtotal Transportation Operating Expenditures 977,450 446,155 328 329 DEBT REPAYMENT	-							
329				-				
329 DEBT REPAYMENT	-	Subtotal Irans	portation Operating Expenditures	9/7,450	446,155			
331 17-968 Grader/Loader Interest 556 376 332 17-970 Road Construction Interest 898 499 333 17-972 2021 Plow Interest 2,243 1,300 336 79-113 Grader/Loader Principal 39,555 19,775 337 79-115 Road Construction Principal 17,540 8,770 338 79-116 2021 Plow Principal 52,986 26,387 340 70tal Debt Repayment 113,773 57,108 341 342 Ryerson Operating Expenses 2,582,890 1,114,717 Net Ryerson Total Expenditures re Ryerson-administered 34 Joint Services 294,559 479,421 344 345 Ryerson Total Expenditures re Ryerson-administered 344 Operating expenses 200,083 NET OPERATING REVENUE - FUNDING AVAILABLE FOR 376,624 (164,632) 345 APITAL ACTIVITIES 348 CAPITAL REVENUE, TRANSFERS FROM RESERVES AND LOAN PROCEEDS 349 15-792 Prior Year Surplus 146,421 - 351 15-402B Misc Government Grants	-	DEDT DEDAMA	FAIT					
332 17-970 Road Construction Interest 2,243 1,300 333 17-972 2021 Plow Interest 2,243 1,300 3,550 1,9775 337 79-113 Grader/Loader Principal 17,540 8,770 338 79-115 Road Construction Principal 17,540 8,770 338 79-115 2021 Plow Principal 52,986 26,387 340 70tal Debt Repayment 113,773 57,108 341 342 Ryerson Operating Expenses 2,582,890 1,114,717	\vdash							
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338 79-116 2021 Plow Principal 52,986 26,387	-		Grader/Loader Principal	39,550	19,775			
340 Total Debt Repayment 113,773 57,108 341	337	79-115	Road Construction Principal	17,540	8,770			
341	338	79-116	2021 Plow Principal	52,986	26,387			
Ryerson Operating Expenses 2,582,890 1,114,717	340	Total Debt Rep	payment	113,773	57,108			
Net Ryerson Total Expenditures re Ryerson-administered 343 Joint Services Adjustment re Shared Services capital and one-time 344 operating expenses NET OPERATING REVENUE - FUNDING AVAILABLE FOR 345 CAPITAL 346 347 CAPITAL ACTIVITIES 348 CAPITAL REVENUE, TRANSFERS FROM RESERVES AND LOAN PROCEEDS 349 15-792 Prior Year Surplus 351 15-402B Misc Government Grants Funding for Starratt granite application; equivalent placed into Roads Capital reserve (17-952) 353 15-501 Ont Community Infrastructure Fund 354 15-790 P Transfer from Reserve- COVID-19 Grant 355 15-790 C Transfer from Reserve- Capital Funds 356 15-790 L Transfer from Reserve- Landfill 357 15-790 L Transfer from Reserve- Arena 358 15-790 F Transfer from Reserve- Fire 359 15-541 Loan Proceeds 350 15-780 AMO Gas Tax Revenue 360 15-780 AMO Gas Tax Revenue 361 15-785 NORDS Grant Revenue 362 16-790 F Re-Peggs Mountain Road; Royston granite 363 15-785 NORDS Grant Revenue 364 15-785 NORDS Grant Revenue 365 15-786 ABORDS Grant Revenue 366 15-785 NORDS Grant Revenue 367 15-780 Repairs of Purples of Purples Reserve Revenue 368 15-780 Repairs of Purples Revenue 369 15-780 Repairs of Purples Revenue 360 15-780 Repairs of Purples Revenue 360 15-780 Repairs of Purples Revenue 361 15-785 NORDS Grant Revenue 362 16-780 Repairs of Purples Revenue 363 16-780 Repairs of Purples Revenue 364 16-785 NORDS Grant Revenue 365 16-790 Repairs of Purples Revenue 366 16-790 Repairs of Purples Revenue 367 Repairs of Purples Repairs of Purples Repairs of Purples Repairs of Purples Repairs	341							
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Adjustment re Shared Services capital and one-time 200,083		Net Ryerson To	otal Expenditures re Ryerson-administered	294 559	479 421			
344 Operating expenses 200,083				23 1,333	.,,,,,,,			
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346	3/15	CADITAL	G REVENUE - FOINDING AVAILABLE FOR	376,624	(164,632)			
347 CAPITAL ACTIVITIES 348 CAPITAL REVENUE, TRANSFERS FROM RESERVES AND LOAN PROCEEDS 349 15-792 Prior Year Surplus 146,421 - 351 15-402B Misc Government Grants - 352 15-501 Ont Community Infrastructure Fund 143,950 - 353 15-509 Modernization Grant Funding - 354 15-790 P Transfer from Reserve- COVID-19 Grant - 355 15-790 C Transfer from Reserve - Capital Funds - 356 15-790 L Transfer from Reserve - Landfill - 357 15-790 A Transfer from Reserve- Arena - 358 15-790 F Transfer from Reserve- Fire 144,400 359 15-541 Loan Proceeds - 360 15-780 AMO Gas Tax Revenue 86,200 361 15-785 NORDS Grant Revenue 142,100 - Re: Peggs Mountain Road		CAPITAL						
348 CAPITAL REVENUE, TRANSFERS FROM RESERVES AND LOAN PROCEEDS 349 15-792 Prior Year Surplus 146,421 - 351 15-402B Misc Government Grants - - 352 15-501 Ont Community Infrastructure Fund 143,950 - Funding for Starratt granite application; equivalent placed into Roads Capital reserve (17-952) 353 15-509 Modernization Grant Funding - - reserve depleted in 2023 354 15-790 P Transfer from Reserve - Capital Funds - - - 355 15-790 C Transfer from Reserve - Landfill - - - 356 15-790 L Transfer from Reserve - Arena - - - 357 15-790 F Transfer from Reserve- Fire 144,400 - Re: purchase of pumper truck 359 15-541 Loan Proceeds - - - 360 15-780 AMO Gas Tax Revenue 86,200 - balance of Peggs Mountain Road; Royston granite 361 15-785 NORDS Grant Revenue	-	CAPITAL ACTIV	 'ITIFS					
349 15-792 Prior Year Surplus 146,421 - 351 15-4028 Misc Government Grants - - 352 15-501 Ont Community Infrastructure Fund 143,950 - Funding for Starratt granite application; equivalent placed into Roads Capital reserve (17-952) 353 15-509 Modernization Grant Funding - - 354 15-790 P Transfer from Reserve- COVID-19 Grant - - reserve depleted in 2023 355 15-790 C Transfer from Reserve - Capital Funds - - - 356 15-790 L Transfer from Reserve - Landfill - - - 357 15-790 A Transfer from Reserve- Arena - - - 358 15-790 F Transfer from Reserve- Fire 144,400 - Re: purchase of pumper truck 359 15-541 Loan Proceeds - - - 360 15-780 AMO Gas Tax Revenue 86,200 - balance of Peggs Mountain Road; Royston granite 361 15-785 NORDS Grant Revenue 142,100 - Re: Peggs Mountain Road <td>\vdash</td> <td></td> <td></td> <td>POCEEDS</td> <td></td> <td></td>	\vdash			POCEEDS				
15-402B Misc Government Grants	-			1				
15-501 Ont Community Infrastructure Fund 143,950 - Funding for Starratt granite application; equivalent placed into Roads Capital reserve (17-952) 15-509 Modernization Grant Funding 15-790 P Transfer from Reserve- COVID-19 Grant 15-790 C Transfer from Reserve - Capital Funds 15-790 L Transfer from Reserve - Landfill 15-790 L Transfer from Reserve - Landfill 15-790 A Transfer from Reserve- Arena 15-790 F Transfer from Reserve- Fire 144,400 - Re: purchase of pumper truck 15-790 L Dalance of Peggs Mountain Road; Royston granite 15-785 NORDS Grant Revenue 142,100 - Re: Peggs Mountain Road	-		,	140,421				
352 15-501 Ont Community Infrastructure Fund 143,950 -	331					Funding for Starratt granite application; equivalent placed into		
354 15-790 P Transfer from Reserve- COVID-19 Grant - reserve depleted in 2023 355 15-790 C Transfer from Reserve - Capital Funds - - 356 15-790 L Transfer from Reserve - Landfill - - 357 15-790 A Transfer from Reserve- Arena - - 358 15-790 F Transfer from Reserve- Fire 144,400 - Re: purchase of pumper truck 359 15-541 Loan Proceeds - - 360 15-780 AMO Gas Tax Revenue 86,200 - balance of Peggs Mountain Road; Royston granite 361 15-785 NORDS Grant Revenue 142,100 - Re: Peggs Mountain Road	-		Ont Community Infrastructure Fund	143,950	-			
355 15-790 C Transfer from Reserve - Capital Funds - - 356 15-790 L Transfer from Reserve - Landfill - - 357 15-790 A Transfer from Reserve- Arena - - 358 15-790 F Transfer from Reserve- Fire 144,400 - Re: purchase of pumper truck 359 15-541 Loan Proceeds - - 360 15-780 AMO Gas Tax Revenue 86,200 - balance of Peggs Mountain Road; Royston granite 361 15-785 NORDS Grant Revenue 142,100 - Re: Peggs Mountain Road					-			
356 15-790 L Transfer from Reserve - Landfill - - 357 15-790 A Transfer from Reserve- Arena - - 358 15-790 F Transfer from Reserve- Fire 144,400 - Re: purchase of pumper truck 359 15-541 Loan Proceeds - - 360 15-780 AMO Gas Tax Revenue 86,200 - balance of Peggs Mountain Road; Royston granite 361 15-785 NORDS Grant Revenue 142,100 - Re: Peggs Mountain Road	-		Transfer from Reserve- COVID-19 Grant	-	-	reserve depleted in 2023		
357 15-790 A Transfer from Reserve- Arena - - 358 15-790 F Transfer from Reserve- Fire 144,400 - Re: purchase of pumper truck 359 15-541 Loan Proceeds - - 360 15-780 AMO Gas Tax Revenue 86,200 - balance of Peggs Mountain Road; Royston granite 361 15-785 NORDS Grant Revenue 142,100 - Re: Peggs Mountain Road	355		Transfer from Reserve - Capital Funds	-				
358 15-790 F Transfer from Reserve- Fire 144,400 - Re: purchase of pumper truck 359 15-541 Loan Proceeds - 360 15-780 AMO Gas Tax Revenue 86,200 - balance of Peggs Mountain Road; Royston granite 361 15-785 NORDS Grant Revenue 142,100 - Re: Peggs Mountain Road	356	15-790 L	Transfer from Reserve -Landfill	-	-			
359 15-541 Loan Proceeds - - 360 15-780 AMO Gas Tax Revenue 86,200 - balance of Peggs Mountain Road; Royston granite 361 15-785 NORDS Grant Revenue 142,100 - Re: Peggs Mountain Road	357	15-790 A	Transfer from Reserve- Arena	-	=			
36015-780AMO Gas Tax Revenue86,200-balance of Peggs Mountain Road; Royston granite36115-785NORDS Grant Revenue142,100-Re: Peggs Mountain Road	358	15-790 F	Transfer from Reserve- Fire	144,400	-	Re: purchase of pumper truck		
36015-780AMO Gas Tax Revenue86,200-balance of Peggs Mountain Road; Royston granite36115-785NORDS Grant Revenue142,100-Re: Peggs Mountain Road	359	15-541	Loan Proceeds	-	-			
361 15-785 NORDS Grant Revenue 142,100 - Re: Peggs Mountain Road				86,200	-	balance of Peggs Mountain Road; Royston granite		
				+	-	Re: Peggs Mountain Road		
362 15-531 Miscellaneous Roads Revenue	362	15-531		-	-			

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			AS QF JUNE 30, 202		· · · · · · · · · · · · · · · · · · ·
\vdash	Α	В	T	U	V
1	Account #	ACCOUNT NAME	2024 BUDGET	2024 YTD (06/30)	NOTES
365	Total Sources	of Funding - Capital	0		
366					
367	CAPITAL PROJE	ECTS			
383	16-139 B	Building Maintenance	-	-	
385	16-140	Office Equipment	15,750		Purchase of new computers (\$4,600), teleconferencing system (\$3,300), photocopier (\$7,850)
386	16-145	Website	-	-	
387	16-180	Operational Plans	29,800	-	Official Plan (~\$24,700); Zoning By-Law housekeeping (~\$5,100)
388					
	Road Projects				
393	17-632	Midlothian Swing Bridge Materials			
396	17-642	Culvert Replacement Materials	14,000	-	Bartlett Lake shared culvert engineering
397	17-652	Granite Materials	219,700	-	6.3km Starratt Rd; 3.3km Royston
398	17-662	Gravel Lift - Material	-	-	
401	17-682	Road Construction Materials	-	-	
405	17-702	Midlothian RAP	-	-	
406	17-732	Peggs Mountain Road	170,500	-	double surface coat 2.3km
407	17-890	Building Repair	36,000	942	building drainage, concrete work
411	17-924	Purchase New Equipment	30,000	-	blower unit for grader
	Capital portion	of Joint Services	200,083	-	
416		L			
	Total Capital P	rojects I	715,833	4,236	
418	NET RESERVE 1	 			
413					
420	16-137	Transfer to Capital Reserve	105,194	-	Budget balancing figure- allocate to operating contingency reserve
421	16-246	Transfer to Fire Reserve	30,061	-	2023 surplus (\$27,698) plus 2% op exp
422	16-465	Transfer to Landfill Reserve	12,734	-	2023 surplus (\$9,476) plus 2% op exp
423	16-470	Transfer to Landfill Closure Reserve	- 20,000	-	calculation TBD
424	16-535	Transfer to Hospital Reserve	20,000	-	2002 1 (5.55) 20(
425 426	16-737	Transfer to Arena Reserve	8,848	-	2023 surplus (5,545) plus 2% op exp
	17-952 Total Reserve	Transfer to Roads Capital Reserve	147,025 323,862	- 0	
	NET CAPITAL E		376,624	4,236	
429		AL ENDITORES	370,024	7,230	
	BALANCE		0	(168,868)	
431		L	<u></u>	(±00,000)	
432		Total Municipal Expenditures	4,760,288	2,138,011	
433		Total Education Expenditures	299,412	149,706	
434		Total Expenditures	5,059,700	2,287,718	
435				_,,,0	
436		Revenue Municipal	2,269,169	809,897	
437		Taxation General	2,489,194	1,308,497	
438		Taxation Education	299,412	0	
439		Payment in Lieu	1,925	455	
440		Total Revenue	5,059,700	2,118,850	
441		Balance Check	0	(168,868)	
442			"		

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Statement of Work: Healthcare Assessment and Strategic Roadmap for the Almaguin Highlands

Project Overview

The objective of this project is to conduct a focused assessment of the current state of healthcare services in the Almaguin Highlands region of central Ontario and develop a practical strategic roadmap for the next three to five years. This assessment will take into account the unique geographical, demographic, and seasonal challenges faced by the region and anticipate future healthcare trends that will impact communities such as the Almaguin Highlands.

Project Duration 4 months

Key Deliverables

1. Current State Assessment Report

A detailed analysis of the current healthcare infrastructure, services, and delivery models in the Almaguin Highlands region. This report will identify strengths, weaknesses, opportunities, and threats (SWOT analysis) to healthcare provision in the area.

This portion of the analysis should also take into account major healthcare initiatives which may have a further substantial impact on the healthcare direction in the Almaguin Highlands. Specifically, this would include the recently-announced redevelopment of the Muskoka Algonquin Health Care (MAHC) hospitals, as well as linkages to projects sponsored by the Muskoka and Area Ontario Health Team (MAOHT).

2. Stakeholder Engagement Plan

A plan for engaging with key stakeholders including local municipalities, healthcare providers, community organizations, and patient / family advocacy groups to gather insights and perspectives on healthcare needs and priorities in the region.

3. Strategic Roadmap (3-year and 5-year)

Development of a practical and actionable strategic roadmap outlining short-term (3-year) and medium-term (5-year) goals and initiatives to improve healthcare access, quality, and

sustainability in the Almaguin Highlands. This roadmap will include specific objectives, strategies, timelines, and resource requirements.

4. Future Healthcare Trends Analysis

A research report identifying emerging healthcare trends, technologies, and best practices that will impact rural and remote communities like the Almaguin Highlands in the future. This analysis will inform the strategic roadmap and ensure it is forward-thinking and adaptable to future challenges and opportunities.

Project Phases

1. Project Initiation (Month 1)

- Define project scope, objectives, and deliverables.
- Establish project team and roles.
- Develop project plan and timeline.

2. Current State Assessment (Month 1-2)

- Conduct comprehensive research and data collection on current healthcare infrastructure, services, and delivery models.
- Engage with stakeholders through interviews, focus groups, and surveys to gather insights and perspectives.
- Analyze findings to identify strengths, weaknesses, opportunities, and threats.

3. Strategic Roadmap Development (Month 2-3)

- Based on the assessment findings, develop short-term (3-year) and medium-term (5-year) strategic goals and initiatives.
- Prioritize initiatives based on feasibility, impact, and resource requirements.
- Develop implementation plans, including timelines, responsibilities, and performance metrics.

4. Future Healthcare Trends Analysis (Month 3-4)

- Conduct research on emerging healthcare trends, technologies, and best practices.

- Analyze implications for rural and remote communities like the Almaguin Highlands.
- Integrate findings into the strategic roadmap to ensure it is forward-thinking and adaptable to future changes.

5. Final Deliverables and Presentation (Month 4)

- Prepare final reports including the Current State Assessment, Strategic Roadmap, and Future Healthcare Trends Analysis.
 - Present findings and recommendations to key stakeholders for review and feedback.
- Finalize documents based on stakeholder input and submit to the project sponsor.

Project Team

The project stakeholders will consist of healthcare consultants, researchers, and analysts with expertise in rural healthcare delivery, strategic planning, and healthcare policy. The stakeholder team will be led by a project manager / healthcare consultant who will oversee all aspects of the project and ensure timely delivery of all deliverables.

Budget and Resources

A budget and resource plan will be developed during the project initiation phase, taking into account the need for research materials, stakeholder engagement activities, consultant fees, and project management support.

The preliminary budget for this project is \$15,000.

Project Sponsor

The project sponsor will be responsible for providing oversight and direction throughout the project, as well as securing necessary resources and support from relevant stakeholders. The sponsor will also review and approve all project deliverables before finalization and presentation to stakeholders. The project sponsor will be the Almaguin Highlands Health Council.

Conclusion

This Statement of Work outlines the scope, objectives, deliverables, and key activities for the Healthcare Assessment and Strategic Roadmap project for the Almaguin Highlands region. By conducting a thorough assessment of the current state of healthcare and developing a practical

Admin Assistant <u>AHHC@burksfalls.ca</u> Mon 2024-06 17

Good day Health Council members and Clerks,

I have attached the *Statement of Work* for the *Healthcare Assessment and Strategic Roadmap for the Almaguin Highlands* to provide context to the resolution. Please note that The Almaguin Highlands Family Health Team and the Sundridge and District Medical Team may be moving forward with their own strategy work in the near future (as part of their funding agreement), so we will review what they are doing before issuing an RFP (to ensure there is no overlap) as well once the RFP is created, some of the wording/deliverables may change from this draft SOW.

Thank you and have a great day. Stay cool! Camille

THE ALMAGUIN HIGHLANDS HEALTH COUNCIL

Resolution No: 2024-17
Date: June 6/24

Moved By: Missing Seconded By:

THEREFORE BE IT RESOLVED THAT the Almaguin Highlands Health Council prepares an RFP for the 'almaguin Highlands Health care assessment and Strategic Roadmap' and 'that this RFP goes out to tender, and that the requests their municipal representative requests their municipality contributes 10% of approximately 20,000.00 to complete the project.

Pecuniary I	ntere	st I	Declared	:				
Chairman:	4	٤.	1				 	
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THE ALMAGUIN HIGHLANDS HEALTH COUNCIL

Resolution No: 2024-18
Date: June 6/24

Moved By: Delynne Seconded By: Villy

THEREFORE BE IT RESOLVED THAT the Almaguin Highlands Health Council

request a proposal from the Village of Burk's Falls demonstrating how the 10 municipalities could be Estate be involved in the owner ship rat the building at 150 Husten Street, recieved early fall.

Pecuniary Interest Declared:	
Chairman:	

Burk's Falls, Armour & Ryerson Union Public Library

Our Vision

Access to knowledge for all

Our Mission

The Burk's Falls, Armour & Ryerson Union Public Library is a dynamic organization that provides innovative programming and information, in a variety of formats, for the continuing well-being of our community.

Minutes of the Board of Trustees Virtual Meeting

April 17, 2024

Present were: Vice - Chairperson: Ruth Fenwick

Board Trustees: Bev Abbott

Ryan Baptiste Rod Blakelock Patty Butler Joseph Vella

Regrets: Penny Robb, Tiffany Monk, Kaiyla Hoffmann, Vicky Roeder-Martin

Also attending: CEO: Nieves Guijarro

1 Call to order With a quorum present CEO called the virtual meeting to order at 7:05 p.m.

2 Approval of Meeting Agenda MOTION 383/24 IT WAS MOVED BY: R. Blakelock

AND SECONDED BY: B. Abbott

That the virtual meeting agenda of the Board of Trustees of April 17, 2024 be

accepted as presented.

CARRIED

3 Declaration of conflict of

interest

No conflicts were declared

4 Approval of consent Agenda MOTION 384/24 IT WAS MOVED BY: J. Vella

AND SECONDED BY: R. Blakelock

That the consent agenda of the Board of Trustees virtual meeting of April 17, 2024 be approved as presented

a) Resolution to accept the minutes of March 2024

b) Resolution to accept the CEO's Report of March 2024

c) Armour Township Financial Statement March 2024

CARRIED

BFARUPL Board Minutes April 17, 2024

5 Business arising from the minutes

-Tri Council meeting – members of the library board attended the meeting to hear from the municipalities their intent on the library project. As a possible location for the new library is being explored, a resolution from the library board was presented, requesting support from the three councils in order to complete the next step in the library project.

MOTION 385/24 IT WAS MOVED BY: J. Vella

AND SECONDED BY: R. Blakelock

That the Burk's Falls, Armour & Ryerson Union Public Library Board authorizes Armour Township to proceed with these funds (\$12,500.00), to undertake an engineering study of our selected site on the south east corner of the Burk's Falls Health Centre grounds in co-operation with the Village of Burk's Falls.

CARRIED

-Members discussed the importance to elect one member to represent the board at the Tri Council meetings when library topics are being discussed.

6 Committee Reports

Building/Fundraising Cmte

Members tabled the election of a committee lead person until all members can be present.

Finance/Budget Cmte -

*Members discussed the Building Reserve Fund.

MOTION 386/24 IT WAS MOVED BY: J. Vella

AND SECONDED BY: R. Fenwick

Resolution to rescind Motion 336/23

"Resolution to approve a 1% of the total Municipal Contributions to be added to the Building Reserve Fund."

CARRIED

*Members were informed about the transfer of funds to the Future Needs Reserve. A letter with instructions was drafted for Kawartha Credit Union to go ahead with the transfer.

MOTION 387/24 IT WAS MOVED BY: B. Abbott

AND SECONDED BY: R. Blakelock

To invest the Term Deposits known as Future Needs Reserve and Library Bursary Term.

CARRIED

Personnel Cmte

*The questionnaire for the CEO review has been sent to cmte members. A meeting will be scheduled to discuss the review with CEO.

Policy/Planning Cmte

*Policies F-VI-4 Workplace Harassment & F-VI-5 Workplace Violence were reviewed by members of the cmte.

BFARUPL Board Minutes April 17, 2024

7 Correspondence

- -CEO shared with members the letter sent by the clerk of Armour Township. The letter describes the work that will be done by Tulloch Engineering.

 Members requested that John Theriault's email be sent again, including engineer's comments on the site.
- -CEO reminded members of the OLS Board Assembly Meeting which requires registration before April 30, 2024.

8 New Business

- -Councillor Abbott will bring back to his council the resolution passed which indicates the contribution amount from each township towards the cost of the engineer study. This amount being \$12,500.00
- -CEO received a letter of resignation from Penny Robb, Library Board Member since 2007 and Library Board Chairperson since 2020.

Members would like to thank Penny for all her years of service to the library board with a gift as well as dedicating a book by one of her favourite authors.

- -Elections for a new Chairperson followed and the results were:
- *Ryan Baptiste put forth the nomination of Ruth Fenwick as Library Board Chair.

IT WAS MOVED BY: R. Baptiste AND SECONDED BY: B. Abbott

CARRIED

*Rod Blakelock put forth the nomination of <u>Ryan Baptiste as Library Board Vice-Chair</u>.

IT WAS MOVED BY: R. Blakelock AND SECONDED BY: J. Vella

CARRIED

Motion to update the Burk's Falls, Armour & Ryerson Union Public Library signing officers:

Ruth Fenwick Bev Abbott Nieves Guijarro John Theriault Alison McGregor

MOTION 388/24 IT WAS MOVED BY: J. Vella

AND SECONDED BY: B. Abbott

CARRIED

-Patron donation of a 'polar bear skin' for educational purposes and to add to the First Nations and Inuit Peoples library collection.

CEO reached out to West Nipissing Library CEO for direction on best practises.

BFARUPL Board Minutes April 17, 2024

9 Adjournment

MOTION 389/24 by J. Vella at 8:05 pm to adjourn.

CARRIED

Ruth Fenwick	June 19 th 2024
Board Chairperson	Date



The Municipality of the VILLAGE OF BURK'S FALLS

	Moved By:		Date: June 18, 2024
	Seconded By: Sc.		Resolution # 2024- <u>173</u>
Be it resolved;			
		- a th	mad b
That the Council for the	e Village of Burk's Falls hereby	Suffort was	THE STATE OF THE S
Epple contra	~ 6 Notice C	omanity E	n hin comes
Fire Hall	e Village of Burk's Falls hereby of how hereby for here Burk's yect.	Jalls 1	Dstrict
Recorded Vote reque	ested by:		
Ryan Baptiste	for / opposed		
Ashley Brandt	for / opposed		
Sean Cotton	for / opposed for / opposed		
John Wilson			
Chris Hope	for / opposed	Carried	Defeated Deferred
Pecuniary Interest de	eclared by:		
		_ CK	are
		Mayor	



705-382-2900 www.almaguin-health.org

Minutes: June 6, 2024, 10:00 am via Zoom and at the Township of Perry Municipal Office

Present: Rod Ward (Chair), Delynne Patterson, Margaret Ann MacPhail, Chris Hope, Fraser Williamson (Vice Chair), Vicky Roeder-Martin, Tom Bryson, Jim Ronholm, Brad Kneller, Keven

Beaucage and Jill Sharer (for Kearney), Camille Barr (Secretary)

Regrets: Cheryl Philip and Norm Hoffstetter

Guest: Isabel Pereira, Sandy Zurbrigg, Rebecca Paul, Cheryl Harrison, Denis Duguay

Called to order at 10:02 am by Chair R. Ward

- 1. 2024-16 Moved by Fraser Williamson Seconded by Brad Kneller THEREFORE BE IT RESOLVED THAT the Almaguin Highlands Health Council adopt the minutes from the regular meeting of May 2, 2024, as circulated. Carried.
- 2. DECLARATION OF PECUNIARY OF INTEREST: None
- 3. **DELEGATIONS**: None
- 4. RESOLUTIONS PASSED:

2024-17 Moved by Chris Hope - Seconded by Tom Bryson

THEREFORE BE IT RESOLVED THAT the Almaguin Highlands Health Council prepares an RFP for the 'Almaguin Highlands Health Care Assessment and Strategic Roadmap'; and

That this RFP goes to tender; and

That each municipal representative requests their municipality contributes 10% of approximately \$20,000.00 to complete the project. Carried.

2024-18 Moved by Delynne Patterson - Seconded by Vicky Roeder-Martin **THEREFORE BE IT RESOLVED THAT** the Almaguin Highlands Health Council request a proposal from the Village of Burk's Falls demonstrating how the 10 municipalities could be involved in the ownership model of the building located at 150 Huston Street, to be received early fall. Carried.

5. ITEMS FOR DISCUSSION:

a) Care at Home Update

The Committee is completing a yearend review to be presented at their next meeting. A pilot project has begun focusing on patients with specific conditions. The ultimate goal is to engage community care in a quicker timeframe so people are able to return home faster while receiving the necessary supports (rehabilitation etc.). Care at

Home Working Group will be meeting in June and then will take a break in July or meet at the call of the Chair.

b) Kearney and McMurrich-Montieth Inclusion in Catchment of BFFHT

Kearney and McMurrich-Montieth continue to not be included in the physician contract however as explained, are still being served. This is an administrative matter. Both the lead from the physician group and Executive Director of the BFFHT have raised the issue. Graydon Smith is also aware however, the matter is really one for Ontario Health.

The BFFHT does have a waitlist and continue to take patients from Kearney and McMurrich-Monteith. Patients rostered are not based on location. The are prioritized based on whether they currently have a provider or not. A request to meet will be sent to the Ontario Health contact with Executive Director of the BFFHT facilitating the ask. CAO of MAHC suggested this is raised at the health human resource table. HHR to raise the matter.

Primary care funding received between the BFFHT and the Sundridge and District Medical Centre is being used. The BFFHT has hired 2 nurse practitioners and Sundridge has hired an RN and administrative support. HHR has been a player in the successful recruitment. A dietitian has also been hired from existing funding to provide support. With the NPs hired, many people will be able to move off of the BFFHT waitlist for primary care as they will slowly begin to roster patients.

The two teams continue to work together in many ways including the funding received. Although at this time it is not confirmed to be base funding it looks promising. Teams were instructed to advertised permanent fulltime positions.

c) Consultant Responses Regarding 'Strategic Roadmap for Almaguin Highlands The book Health for All by Jane Philpot was shared at the table. The model in the book is said to be similar to the one the group is looking to- breaking down barriers and access to primary care for all. Jane is willing to attend a future meeting. Chair will

Some feedback was received from the group and the statement of work for the 'Road Map' was sent out early May. Three candidates were discussed. Council resolved to have the project go to tender. See 'Resolutions Passed'.

The BFFHT has offered to provide \$7000.00 towards the project if it can be done with in this fiscal year.

d) X-ray Upgrade, Renovation Costs and Fundraising

gather dates and share.

*Due to comments made by the Mayor of the Village of Burk's Falls, Chair R. Ward excused himself as Chair for this discussion. Vice Chair F. Williamson lead.

The 'Road Map' may help to determine where the x-ray machine would best be located however fundraising efforts for the machine need to commence regardless.

The group discussed requesting submissions on x-ray location by interested parties however it is the hospitals program and machine.

This is a unique situation as MAHC typically puts their assets into their buildings. In this situation it is their asset going into a municipally owned building.

It was requested this item is tabled until the Village of Burk's Falls has a plan for the building and how the other municipalities could be involved in the ownership. See 'Resolutions Passed'.

e) Scheduling of Meetings Over the Summer

AHH Council will recess for the summer and resume in September or at the call of the chair.

f) Progress Report

None for this meeting.

g) Other Business

MAHC sessions are occurring in Huntsville and Bracebridge. Chair R. Ward and Margaret Ann have attended. The sessions have gone well with good input received. All our encouraged to attend.

HHR S. Keast presented a verbal report on recent efforts and time spent with 6 students fostering relationships. The report will be distributed following this meeting.

2024-19 Moved by Vicky Roeder-Martin - Seconded by Tom Bryson **THEREFORE**, **BE IT RESOLVED THAT** the Almaguin Highlands Health Council adjourn at 11:38 am to meet again on September 5, at 10:00 am at Perry Township Office. Carried.